



External Affairs Branch
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February 16, 2011

AGENDA ITEM 18

TO: MEMBERS OF THE BOARD OF ADMINISTRATION

- I. SUBJECT:** External Affairs Update
- II. PROGRAM:** All
- III. RECOMMENDATION:** For Information Only
- IV. ANALYSIS:**

Consistent with the integration of Public Affairs, state and federal Governmental Affairs and Stakeholder Relations, this will be an oral report of the Director of External Affairs and will serve as an umbrella to the reports of the units within External Affairs.

V. STRATEGIC PLAN:

This is not a product of the CalPERS strategic plan, but an ongoing responsibility of the CalPERS Director of External Affairs.

VI. RESULTS/COSTS:

N/A

PATRICIA K. MACHT
Director, External Affairs Branch